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## NETSUITE ANNOUNCES SECOND QUARTER 2012 FINANCIAL RESULTS

- Q2 Revenue of \$74.7 Million, a 29% Year-over-Year Increase
- Non-GAAP Net Income Grows 192% Year-over-Year
- Operating Cash Flow Grows 80% Year-over-Year to \$15.2 Million

**SAN MATEO, Calif. - July 26, 2012**-NetSuite Inc. (NYSE: N), the industry's leading provider of cloud-based financials / ERP software suites, today announced operating results for its second quarter ended June 30, 2012.

Total revenue for the second quarter of 2012 was \$74.7 million, representing a 29% increase over the same period in the prior year. Subscription and support revenue for the second quarter of 2012 was \$61.0 million, representing a 27% increase over the same period in the prior year.

Cash flows from operations were \$15.2 million in the second quarter of 2012, an increase of \$6.7 million, or 80%, over the same period last year.

On a GAAP basis, net loss for the second quarter of 2012 was \$9.9 million, or \$(0.14) per share, as compared to a net loss of \$9.8 million, or \$(0.15) per share, in the second quarter of 2011.

Non-GAAP net income for the second quarter of 2012 was \$4.8 million, or \$0.06 per share, as compared to non-GAAP net income of \$1.6 million, or \$0.02 per share, in the second quarter of 2011.

"In a quarter that saw many enterprise software companies struggle, NetSuite had one of its best quarters ever. We saw continued improvements across our financial metrics and exceeded our previously stated outlook on revenue, cash flow and non-GAAP EPS significantly. And the continued execution against our core strategies allows us to increase our full-year outlook for revenue and non-GAAP EPS," said NetSuite CEO Zach Nelson.

#### **Conference Call**

In conjunction with this announcement, NetSuite will host a conference call at 2:00 p.m. PDT (5:00 p.m. EDT) today to discuss our second quarter 2012 financial results and our outlook for the third quarter of 2012 and full year 2012. A live audio webcast and replay of the call, together with detailed financial information, will be available in the Investor Relations section of NetSuite's website at <a href="www.netsuite.com/investors">www.netsuite.com/investors</a>. The live call can be accessed by dialing 888-554-1430 (U.S.) or 719-325-2172 (outside the U.S.) and referencing passcode: 235-4836. A replay of the call can also be accessed by dialing 888-203-1112 (U.S.) or 719-457-0820 (outside the U.S.), and referencing passcode: 235-4836.

#### **About NetSuite**

NetSuite Inc. is the industry's leading provider of cloud-based financials / Enterprise Resource Planning (ERP) software suites. In addition to financials/ERP software suites, NetSuite offers a broad suite of applications, including accounting, Customer Relationship Management (CRM), Professional Services Automation (PSA) and Ecommerce that enables companies to manage most of their core business operations in its single integrated suite. NetSuite's "real-time dashboard" technology provides an easy-to-use view into up-to-date, role-specific business information. For more information about NetSuite, please visit www.netsuite.com.

## **Cautionary Note Regarding Forward-Looking Statements**

This press release and NetSuite's scheduled conference call contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 relating to, among other things, expectations, plans, prospects and financial results for NetSuite, including, but not limited to, our expectations regarding our products, market demand, future earnings, revenue and market share growth. These forward-looking statements are based upon the current expectations and beliefs of NetSuite's management as of the date of this press release and conference call, and are subject to certain risks and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. All forward-looking statements made in this press release and during the conference call are based on information available to us as of the date thereof, and NetSuite disclaims any obligation to update these forward-looking statements.

In particular, the following factors, among others, could cause results to differ materially from those expressed or implied by such forward-looking statements: the market for on-demand services may develop more slowly than expected or than it has in the past; continued adverse and unpredictable macroeconomic conditions or reduced investments in on-demand applications and information technology spending; quarterly operating results may fluctuate more than expected; unexpected disruptions of service at one or more of our data centers may occur; a security breach may impact operations; risks associated with material defects or errors in our software or the effect of undetected computer viruses could impact operations; the risk of technological developments and innovations by others; our ability to successfully identify other businesses and technologies for acquisition that will complement our business and the ability to successfully acquire and integrate those businesses and technologies; the risk of loss of power or disruption in Internet service; failure to manage growth and effectively scale the organization; failure to protect and enforce our intellectual property rights; assertions by third parties that we infringe their intellectual property rights; the ability to manage operations when faced with competitive pricing and marketing strategies by competitors or changing macro-economic conditions; the risk of losing key employees; evolving government regulation of the Internet and Ecommerce; changes to current accounting rules; changes in foreign exchange rates, and general political or destabilizing events, including war, conflict or acts of terrorism; and other risks and uncertainties.

Customers who purchase our services should make sure the decisions are based on features that are currently available. Please be advised that any unreleased services or features from NetSuite referenced in today's discussion or other public statements are not currently available and may not be delivered on time or at all.

For a detailed discussion of these and other cautionary statements, please refer to the risk factors discussed in filings with the U.S. Securities and Exchange Commission ("SEC"), including but not limited to our Annual Report on Form 10-K filed on February 28, 2012, and any subsequently filed reports on Forms 10-Q and 8-K. All documents are available through the SEC's Electronic Data Gathering Analysis and Retrieval system ("EDGAR") at www.sec.gov or NetSuite's website at www.netsuite.com.

### **Non-GAAP Financial Measures**

Our stated results include certain non-GAAP financial measures, including non-GAAP operating income, net income, weighted average shares outstanding, and net income per share. Non-GAAP operating income and non-GAAP net income exclude expenses related to stock-based compensation expense, amortization of intangible assets, transaction costs for business combinations and costs associated with the settlement of a patent dispute. Non-GAAP operating income and non-GAAP net income exclude these expenses as they are often excluded by other companies to help investors understand the operational performance of their business, and in the case of stock-based compensation, can be difficult to predict. We believe these adjustments provide useful comparative information to investors.

We consider these non-GAAP financial measures to be important because they provide useful measures of our operating performance and are used by our management for that purpose. In addition, investors often use measures such as these to evaluate the operating performance of a company. Non-GAAP results are presented for supplemental informational purposes only for understanding our operating results. The non-GAAP results should not be considered a substitute for financial information presented in accordance with generally accepted accounting principles, and may be different from non-GAAP measures used by other companies.

A copy of this press release can be found on our Investor Relations website at www.netsuite.com/investors. The contents of the website are not incorporated by reference into this press release.

NOTE: NetSuite and the NetSuite logo are service marks of NetSuite Inc.

## NetSuite Inc. Condensed Consolidated Balance Sheets

(dollars in thousands) (unaudited)

Assets           Carb and cash equivalents         \$ 164,479         \$ 141,448           Accounts receivable, net of allowances of \$467 and \$396 as of June 30, 2012 and December 31, 2011, respectively         44,409         39,105           Deferred commissions         21,823         22,968           Other current assets         239,046         212,214           Property and equipment, net         23,831         21,823           Deferred commissions, non-current         3,609         3,585           Goodwill         31,097         27,564           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         3,978         3,832           Total current liabilities         3,378         \$ 10,580           Deferred revenue         124,805         105,800           Accrued compensation         14,679         1,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,892           Long-term liabilities         160,404         141,567           Deferred revenue, non-current         5,171         5,898           Other long-term liabilities         1,51,71         5,898		J	June 30, 2012	De	ecember 31, 2011
Cash and cash equivalents         \$ 164,479         \$ 141,484           Accounts receivable, net of allowances of \$467 and \$396 as of June 30, 2012 and December 31, 2011, respectively         44,409         39,105           Deferred commissions         21,823         22,968           Other current assets         8,335         8,693           Total current assets         239,046         212,214           Property and equipment, net         23,831         21,823           Deferred commissions, non-current         31,697         27,564           Other intangible assets, net         111,544         12,162           Other assets         3,978         3,832           Total assets         3,378         3,832           Total sasets         3,378         2,811,80           Other assets         3,378         3,832           Total assets         3,378         3,832           Total sasets         3,378         3,106           Current liabilities         3,178         1,055           Accounts payable         3,378         1,055           Accrude compensation         14,679         17,748           Accrude depenses         9,022         8,255           Other current liabilities         5,171         5,898 <td>Assets</td> <td></td> <td></td> <td></td> <td></td>	Assets				
Accounts receivable, net of allowances of \$467 and \$396 as of June 30, 2012 and December 31, 2011, respectively         44,409         39,105           Deferred commissions         21,823         22,968           Other current assets         8,335         8,693           Total current assets         239,046         212,214           Property and equipment, net         23,831         21,823           Deferred commissions, non-current         3,690         3,585           Goodwill         31,697         27,564           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         \$313,786         \$281,180           Liabilities and total equity           Current liabilities           Accounts payable         \$3,787         1,905           Deferred evenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued evenues         9,002         8,285           Other current liabilities         8,171         7,829           Total current liabilities         5,171         5,898           Other current liabilities         6,153         5,705           Total lo	Current assets:				
December 31, 2011, respectively         44,409         39,105           Deferred commissions         21,823         22,968           Other current assets         8,335         8,693           Total current assets         239,046         212,214           Property and equipment, net         3,690         3,585           Goodwill         31,697         27,564           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         3,378         3,832           Total assets         3,378         3,832           Lurent liabilities         3,378         3,832           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued compensation         14,679         17,748           Accrued compensation         160,464         141,567           Long-term liabilities         8,171         7,829           Other current liabilities         6,153         5,705           Total current liabilities         6,153         5,705           Total current liabilities         6,153         5,705           Total current liabilities <td< td=""><td>Cash and cash equivalents</td><td>\$</td><td>164,479</td><td>\$</td><td>141,448</td></td<>	Cash and cash equivalents	\$	164,479	\$	141,448
Other current assets         8,335         8,693           Total current assets         239,046         212,214           Property and equipment, net         23,831         21,823           Deferred commissions, non-current         3,690         3,585           Goodwill         31,697         27,564           Other intangible assets, net         11,612         12,162           Other assets         3,978         3,832           Total assets         33,786         28,1180           Liabilities and total equity           Current liabilities           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         5,171         5,898           Other current liabilities         5,171         5,898           Other long-term liabilities         5,171         5,898           Other long-term liabilities         11,324         11,602           Total long-term liabilities         11,324         11,602 <td></td> <td></td> <td>44,409</td> <td></td> <td>39,105</td>			44,409		39,105
Total current assets         239,046         212,214           Property and equipment, net         23,831         21,823           Deferred commissions, non-current         3,690         3,585           Goodwill         31,697         27,564           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         313,786         281,180           Liabilities and total equity           Current liabilities           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,46         14,567           Long-term liabilities         5,171         5,898           Other long-term liabilities         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity         50,2286         470,485	Deferred commissions		21,823		22,968
Property and equipment, net         23,831         21,823           Deferred commissions, non-current         3,690         3,585           Goodwill         31,697         27,564           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         \$ 313,786         \$ 281,180           Liabilities and total equity           Current liabilities:           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,609           Total long-term liabilities         71,78         5,898           Other long-term liabilities         71,78         5,705           Total long-term liabilities         70,805	Other current assets		8,335		8,693
Deferred commissions, non-current         3,690         3,585           Goodwill         31,697         27,564           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         \$ 313,786         \$ 281,180           Liabilities and total equity           Current liabilities         \$ 3,787         \$ 1,905           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total long-term liabilities         71,788         15,317           Total long-term liabilities         71,788         6,88           Other long-term liabilities         708         6,88           Additional	Total current assets		239,046		212,214
Goodwill         31,697         27,546           Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         \$313,786         \$281,180           Liabilities and total equity           Current liabilities:           Accounts payable         \$3,787         \$1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities         5,171         5,898           Other long-term liabilities         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         6,153         5,705           Total long-term liabilities         708         688           Additional paid-in capital         50,2286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532) <td>Property and equipment, net</td> <td></td> <td>23,831</td> <td></td> <td>21,823</td>	Property and equipment, net		23,831		21,823
Other intangible assets, net         11,544         12,162           Other assets         3,978         3,832           Total assets         313,786         281,180           Liabilities and total equity           Current liabilities:           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity:         70tal equity:         70tal equity:           Common stock         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)	Deferred commissions, non-current		3,690		3,585
Other assets         3,978         3,832           Total assets         \$ 313,786         \$ 281,180           Labilities and total equity           Current liabilities:           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity         171,788         153,170           Total equity         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Goodwill		31,697		27,564
Total assets         \$ 313,786         \$ 281,180           Liabilities and total equity           Current liabilities:           Accounts payable         \$ 3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities         6,153         5,705           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total long-term liabilities         171,788         153,170           Total equity:         Total equity:         Total equity:           Common stock         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Other intangible assets, net		11,544		12,162
Liabilities and total equity           Current liabilities:         S         3,787         \$ 1,905           Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities:         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity:         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Other assets		3,978		3,832
Current liabilities:       \$ 3,787 \$ 1,905         Deferred revenue       124,805       105,800         Accrued compensation       14,679       17,748         Accrued expenses       9,022       8,285         Other current liabilities       8,171       7,829         Total current liabilities       160,464       141,567         Long-term liabilities:       5,171       5,898         Other long-term liabilities       6,153       5,705         Total long-term liabilities       11,324       11,603         Total long-term liabilities       11,324       11,603         Total equity:       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Total assets	\$	313,786	\$	281,180
Accounts payable       \$ 3,787 \$ 1,905         Deferred revenue       124,805 105,800         Accrued compensation       14,679 17,748         Accrued expenses       9,022 8,285         Other current liabilities       8,171 7,829         Total current liabilities       160,464 141,567         Long-term liabilities:       5,171 5,898         Other long-term liabilities       6,153 5,705         Total long-term liabilities       11,324 11,603         Total equity:       171,788 153,170         Total equity:       708 688         Additional paid-in capital       502,286 470,485         Accumulated other comprehensive income       159 369         Accumulated deficit       (361,155) (343,532)         Total equity       141,998 128,010	Liabilities and total equity				
Deferred revenue         124,805         105,800           Accrued compensation         14,679         17,748           Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities:         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity:         171,788         153,170           Total equity:         Common stock         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Current liabilities:				
Accrued compensation       14,679       17,748         Accrued expenses       9,022       8,285         Other current liabilities       8,171       7,829         Total current liabilities:       Total current liabilities:         Deferred revenue, non-current       5,171       5,898         Other long-term liabilities       6,153       5,705         Total long-term liabilities       11,324       11,603         Total equity:       171,788       153,170         Total equity:       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Accounts payable	\$	3,787	\$	1,905
Accrued expenses         9,022         8,285           Other current liabilities         8,171         7,829           Total current liabilities           Long-term liabilities:           Deferred revenue, non-current         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity:         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Deferred revenue		124,805		105,800
Other current liabilities         8,171         7,829           Total current liabilities         160,464         141,567           Long-term liabilities:         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity:         171,788         153,170           Total equity:         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Accrued compensation		14,679		17,748
Total current liabilities         160,464         141,567           Long-term liabilities:         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total equity:         171,788         153,170           Total equity:         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Accrued expenses		9,022		8,285
Long-term liabilities:         Deferred revenue, non-current       5,171       5,898         Other long-term liabilities       6,153       5,705         Total long-term liabilities       11,324       11,603         Total liabilities       171,788       153,170         Total equity:         Common stock       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Other current liabilities		8,171		7,829
Deferred revenue, non-current         5,171         5,898           Other long-term liabilities         6,153         5,705           Total long-term liabilities         11,324         11,603           Total liabilities         171,788         153,170           Total equity:         Common stock         708         688           Additional paid-in capital         502,286         470,485           Accumulated other comprehensive income         159         369           Accumulated deficit         (361,155)         (343,532)           Total equity         141,998         128,010	Total current liabilities		160,464		141,567
Other long-term liabilities       6,153       5,705         Total long-term liabilities       11,324       11,603         Total liabilities       171,788       153,170         Total equity:         Common stock       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Long-term liabilities:				
Total long-term liabilities       11,324       11,603         Total liabilities       171,788       153,170         Total equity:         Common stock       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Deferred revenue, non-current		5,171		5,898
Total liabilities       171,788       153,170         Total equity:         Common stock       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Other long-term liabilities		6,153		5,705
Total equity:         Common stock       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Total long-term liabilities		11,324		11,603
Common stock       708       688         Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Total liabilities		171,788		153,170
Additional paid-in capital       502,286       470,485         Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Total equity:				
Accumulated other comprehensive income       159       369         Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Common stock		708		688
Accumulated deficit       (361,155)       (343,532)         Total equity       141,998       128,010	Additional paid-in capital		502,286		470,485
Total equity 141,998 128,010	Accumulated other comprehensive income		159		369
	Accumulated deficit		(361,155)		(343,532)
Total liabilities and total equity \$ 313,786 \$ 281,180	Total equity		141,998		128,010
	Total liabilities and total equity	\$	313,786	\$	281,180

# NetSuite Inc. Condensed Consolidated Statements of Operations

(dollars and shares in thousands, except per share amounts) (unaudited)

	Three months ended									
		June 30, 2012	March 31, 2012		December 31, 2011		September 30, 2011		June 30, 2011	
Revenue:										
Subscription and support	\$	61,049	\$	57,990	\$	54,191	\$	51,334	\$	48,240
Professional services and other		13,660		11,329		9,902		9,625		9,593
Total revenue		74,709		69,319		64,093		60,959		57,833
Cost of revenue:										
Subscription and support (1)		10,631		9,211		8,741		8,627		8,084
Professional services and other (1)		12,423		11,584		10,327		9,658		9,390
Total cost of revenue		23,054		20,795		19,068		18,285		17,474
Gross profit		51,655		48,524		45,025		42,674		40,359
Operating expenses:										
Product development (1)		13,277		11,090		11,916		11,257		10,911
Sales and marketing (1)		37,561		35,579		31,963		30,279		30,469
General and administrative (1)		9,897		8,979		8,112		7,622		8,340
Total operating expenses		60,735		55,648		51,991		49,158		49,720
Operating loss		(9,080)		(7,124)		(6,966)		(6,484)		(9,361)
Other income / (expenses) and income taxes, net		(833)		(586)		(649)		(445)		(430)
Net loss		(9,913)		(7,710)		(7,615)		(6,929)		(9,791)
Net loss per share	\$	(0.14)	\$	(0.11)	\$	(0.11)	\$	(0.10)	\$	(0.15)
Weighted average number of shares used in computing net loss per common share		70,370		69,324		68,285		67,477		66,489

(1) Includes stock-based compensation expense, amortization of intangible assets, transaction costs for business combinations and costs associated with settlement of patent dispute as follows:

	June 30, 2012	March 31, 2012	D	December 31, 2011	S	eptember 30, 2011	June 30, 2011
Cost of revenue:							
Subscription and support	\$ 1,484	\$ 904	\$	870	\$	807	\$ 919
Professional services and other	1,504	1,173		1,083		1,067	1,024
Operating expenses:							
Product development	4,060	3,207		3,316		3,422	3,097
Sales and marketing	4,204	3,958		3,528		3,402	3,422
General and administrative	3,415	2,554		2,253		2,089	2,956
Total	\$ 14,667	\$ 11,796	\$	11,050	\$	10,787	\$ 11,418

## NetSuite Inc. Reconciliation of Net Loss Per Share to Non-GAAP Net Income Per Share

(dollars and shares in thousands, except per share amounts) (unaudited)

			Th	ree months ended			
	June 30, 2012	March 31, 2012		December 31, 2011	,	September 30, 2011	June 30, 2011
Reconciliation between GAAP operating loss and non-GAAP operating income:							
Operating loss	\$ (9,080)	\$ (7,124)	\$	(6,966)	\$	(6,484)	\$ (9,361)
Reversal of non-GAAP expenses:							
Stock-based compensation (a)	12,566	10,883		10,149		9,938	9,735
Amortization of intangible assets and business combination costs (b)	2,101	913		901		849	963
Costs associated with settlement of patent dispute (c)	_	_		_		_	720
Non-GAAP operating income	\$ 5,587	\$ 4,672	\$	4,084	\$	4,303	\$ 2,057
<b>Numerator:</b>							
Reconciliation between GAAP net loss and non-GAAP net income:							
Net loss	\$ (9,913)	\$ (7,710)	\$	(7,615)	\$	(6,929)	\$ (9,791)
Stock-based compensation (a)	12,566	10,883		10,149		9,938	9,735
Amortization of intangible assets and business combination costs (b)	2,101	913		901		849	963
Costs associated with settlement of patent dispute (c)	_	_		_		_	720
Non-GAAP net income	\$ 4,754	\$ 4,086	\$	3,435	\$	3,858	\$ 1,627
Denominator:							
Reconciliation between GAAP and non-GAAP weighted average shares used in computing basic and diluted net income / (loss) per common share:							
Weighted average number of shares used in computing net loss per common share	70,370	69,324		68,285		67,477	66,489
Effect of dilutive securities (stock options and restricted stock awards) (d)	3,152	3,604		3,863		3,525	4,080
Non-GAAP weighted average shares used in computing non-GAAP net income per common share	73,522	72,928		72,148		71,002	70,569
GAAP net loss per share	\$ (0.14)	\$ (0.11)	\$	(0.11)	\$	(0.10)	\$ (0.15)
Non-GAAP net income per share	\$ 0.06	\$ 0.06	\$	0.05	\$	0.05	\$ 0.02

#### Use of Non-GAAP Financial Measures

To supplement our condensed consolidated financial statements presented on a GAAP basis, NetSuite uses non-GAAP measures of operating income, net income, weighted average shares outstanding and net income per share, which are adjusted to exclude stock-based compensation expense, amortization of acquisition-related intangible assets, transaction costs for business combinations and costs associated with the settlement of a patent dispute and includes dilutive shares where applicable. We believe these adjustments are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future. These adjustments to our current period GAAP results are made with the intent of providing both management and investors a more complete understanding of NetSuite's underlying operating results and trends and our marketplace performance.

The non-GAAP results are an indication of our baseline performance that are considered by management for the purpose of making operational decisions. In addition, these non-GAAP results are the primary indicators management uses as a basis for our planning and forecasting of future periods. The presentation of this additional information is not meant to be considered in isolation or as a substitute for operating loss, net loss or basic and diluted net loss per share prepared in accordance with generally accepted accounting principles in the United States. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles and are subject to limitations.

While a large component of our expense in certain periods, we believe investors may want to exclude the effects of these items in order to compare our financial performance with that of other companies and between time periods:

- (a) Stock-based compensation is a non-cash expense accounted for in accordance with FASB ASC Topic 718. We believe that the exclusion of stock-based compensation expense allows for financial results that are more indicative of our continuing operations and provide for a useful comparison of our operating results to prior periods and to our peer companies because stock-based compensation expense varies from period to period and company to company due to such things as differing valuation methodologies and changes in stock price. Additionally, we capitalize equity based compensation costs in connection with our capitalization of internally developed software costs. These equity based compensation costs are included in stock-based compensation when the internally developed software costs are amortized.
- (b) Amortization of intangible assets and transaction costs related to business combinations resulted principally from mergers and acquisitions. Expense for the amortization of intangible assets is a non-cash item, and we believe that the exclusion of this amortization expense provides for a useful comparison of our operating results to prior periods and to our peer companies. In Q2 2012, certain customers acquired in a previous business combination transitioned from their legacy service offering to a NetSuite service offering or terminated their service completely. As a result, we recorded a \$401,000 impairment charge related to the legacy product's developed technology intangible asset. This impairment charge is included in amortization of intangible assets. Business combinations result in non-continuing operating expenses which would not otherwise have been incurred by us in the normal course of our business operations. We believe that the exclusion of acquisition related expense items allows for financial results that are more indicative of our continuing operations and provide for a useful comparison of our operating results to prior periods and to our peer companies.
- (c) In 2011, we entered into a patent cross licensing agreement with a large technology company which, among other things, resolved a patent dispute over our alleged past usage of the other party's technology. This resolution resulted in a charge in the second quarter of 2011. We believe that the impact of this patent cross licensing agreement on our financial statements in the second quarter of 2011 is not indicative of our continuing operations and its exclusion allows for financial statements that provide for a useful comparison of our operating results to prior periods and to our peer companies.
- (d) These securities are anti-dilutive on a GAAP basis as a result of our net loss, but are considered dilutive on a non-GAAP basis in periods where we reported positive non-GAAP earnings.

## NetSuite Inc. Condensed Consolidated Statements of Cash Flows

(dollars in thousands) (unaudited)

		Six Months Ended June 30,		
		2012	2011	
Cash flows from operating activities:				
Net loss	\$	(17,623)	\$ (17,463)	
Adjustments to reconcile net loss to net cash provided by operating activities:				
Depreciation and amortization		5,208	4,358	
Amortization of other intangible assets		2,266	2,035	
Provision for accounts receivable allowances		303	141	
Stock-based compensation		23,407	18,228	
Amortization of deferred commissions		21,981	15,778	
Excess tax benefit on stock-based compensation		(199)	_	
Changes in operating assets and liabilities, net of acquired assets and liabilities	:			
Accounts receivable		(5,538)	(2,265)	
Deferred commissions		(20,943)	(18,294)	
Other current assets		152	7	
Other assets		(174)	5	
Accounts payable		1,025	407	
Accrued compensation		(3,064)	(199)	
Deferred revenue		18,326	13,108	
Other current liabilities		937	(167)	
Other long-term liabilities		(328)	(537)	
Net cash provided by operating activities		25,736	15,142	
Cash flows from investing activities:				
Purchases of property and equipment		(5,026)	(3,838)	
Capitalized internal use software		(853)	(273)	
Cash paid in business combinations, net of amounts received		(3,853)	(650)	
Net cash used in investing activities		(9,732)	(4,761)	
Cash flows from financing activities:		<u> </u>		
Payments under capital leases		(360)	(223)	
Payments under capital leases and long-term debt - related party		(772)	(354)	
Excess tax benefit on stock-based compensation		199	· —	
RSU acquired to settle employee withholding liability		(111)	(162)	
Proceeds from issuance of common stock, net of issuance costs		7,934	6,820	
Net cash provided by financing activities		6,890	6,081	
Effect of exchange rate changes on cash and cash equivalents		137	290	
Net change in cash and cash equivalents		23,031	16,752	
Cash and cash equivalents at beginning of period		141,448	104,298	
Cash and cash equivalents at end of period	\$	164,479	\$ 121,050	