For Immediate Release

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NETSUITE ANNOUNCES THIRD QUARTER 2009 RESULTS

- Posts Fourth Consecutive Quarter of Non-GAAP Operating Income and Non-GAAP Net Income
- Generates Operating Cash Flow of \$2.0 million, an Improvement of \$5.4 Million Versus the Third Quarter of 2008
- Highest Number of Sales of NetSuite OneWorld in a Single Quarter

SAN MATEO, Calif. — **November 4, 2009** — NetSuite Inc. (NYSE: N), a leading vendor of cloud computing business management software suites, today announced operating results for its third quarter ended September 30, 2009.

Total revenue for the third quarter of 2009 was \$41.7 million. Revenue from the Americas for the third quarter of 2009 was \$34.7 million, while revenue from international regions was \$7.0 million.

On a GAAP basis, net loss for the third quarter of 2009 was \$8.0 million, or \$(0.13) per share, as compared to a net loss of \$6.2 million, or \$(0.10) per share, for the third quarter of 2008.

Non-GAAP net income for the third quarter of 2009 was \$348,000, or \$0.01 per share, as compared to a non-GAAP net loss of \$1.7 million, or \$(0.03) per share, for the third quarter of 2008.

Items presented on a non-GAAP basis exclude expenses related to stock-based compensation, the amortization of intangible assets, and transaction costs for business combinations. A reconciliation of GAAP net income/(loss) to non-GAAP net income/(loss) is provided below in a table immediately following the Condensed Consolidated Statements of Operations, along with an explanation of why these non-GAAP financial measures are useful to investors and how they are used by management.

"We are very pleased to report record revenue and record cash flow, and to report our highest number of NetSuite OneWorld customer wins in any quarter," said NetSuite CEO Zach Nelson.

"Our customer wins and new SuiteCloud partnerships indicate customers are running from legacy applications like SAP and Microsoft Great Plains to NetSuite's cloud computing offerings."

NetSuite's Third Quarter 2009 Highlights Include:

- Announced that three technology companies that recently completed IPOs have chosen NetSuite to run key business processes: LogMeIn, OpenTable and SolarWinds.
- Announced that Jollibee, one of the world's largest fast-food chains, chose NetSuite OneWorld to manage subsidiaries and divisions across China, Vietnam and the U.S.
- Partnered with Fujitsu to distribute, resell, and support NetSuite Release J, Japan's first and only fully-localized, Software as a Service business management suite.
- Launched NetSuite on the iPhone with support for dashboards, sales order records, customer records, click-to-call and more.
- Integrated United States Postal Service shipping services with NetSuite, providing instant access to key USPS services, including price quotes, shipping label generation, package tracking numbers and customs documentation.

Conference Call

In conjunction with this announcement, NetSuite will host a conference call at 2:00 p.m. PST (5:00 p.m. EST) today to discuss the company's third quarter financial results. A live audio webcast and replay of the call, together with detailed financial information, will be available in the Investor Relations section of NetSuite's Web site at http://www.netsuite.com/investors. The live call can be accessed by dialing 800-227-9428 (U.S.) or 785-830-1925 (outside the U.S.) and referencing passcode: 385-8094. A replay of the call can also be accessed by dialing 888-203-1112 (U.S.) or 719-457-0820 (outside the U.S.), and referencing passcode: 385-8094.

About NetSuite

NetSuite Inc. is a leading vendor of cloud computing business management software suites for mid-sized businesses and divisions of large companies. NetSuite enables companies to manage core business operations in a single system, which includes accounting/<u>ERP</u>, customer relationship management (CRM), and Ecommerce. NetSuite's patent-pending "real-time dashboard" technology provides an easy-to-use view into up-to-date, role-specific business information. For more information about NetSuite, please visit <u>www.netsuite.com</u>.

Cautionary Note Regarding Forward-Looking Statements

NetSuite's scheduled conference call will contain forward-looking statements relating to expectations, plans, prospects and financial results for NetSuite, including our stated expectation for future earnings, revenue and market share growth. These forward-looking statements are based upon the current expectations and beliefs of NetSuite's management as of the date of this conference call, and are subject to certain risks and uncertainties that could cause actual results to differ materially from those described in the forward-looking statements. All forward-looking statements made during the conference call will be based on information available to the Company as of the date thereof, and NetSuite disclaims any obligation to update these forward-looking statements.

In particular, the following factors, among others, could cause results to differ materially from those expressed or implied by such forward-looking statements: the market for on-demand services may develop more slowly than expected or than it has in the past; continued adverse and unpredictable macro-economic conditions or reduced investments in on-demand applications and information technology spending; quarterly operating results may fluctuate more than expected; unexpected disruptions of service at the Company's data center may occur; a security breach may impact operations; risks associated with material defects or errors in the Company's software or the effect of undetected computer viruses could impact operations; the risk of technological developments and innovations by others; our ability to successfully identify other businesses and technologies for acquisition that will complement our business and the ability to successfully acquire and integrate those businesses and technologies; the risk of loss of power or disruption in Internet service; failure to manage growth; failure to protect and enforce our intellectual property rights; the ability to manage operations when faced with competitive pricing and marketing strategies by competitors or changing macro-economic conditions; the risk of losing key employees; increased demands on employees and costs associated with operating as a public company; evolving government regulation of the Internet and Ecommerce; changes to current accounting rules; and general political or destabilizing events, including war, conflict or acts of terrorism; and other risks and uncertainties.

Customers who purchase our service should make sure the decisions are based on features that are currently available. Please be advised that any unreleased services or features from NetSuite referenced in today's discussion or other public statements are not currently available and may not be delivered on time or at all.

For a detailed discussion of these and other cautionary statements, please refer to the risk factors discussed in filings with the U.S. Securities and Exchange Commission ("SEC"), including but not limited to the Company's Annual Report on Form 10-K filed on March 13, 2009, and any subsequently filed reports on Forms 10-Q and 8-K. All documents are available through the SEC's Electronic Data Gathering Analysis and Retrieval system ("EDGAR") at www.sec.gov or NetSuite's Web site at www.netsuite.com.

Non-GAAP Financial Measures

The Company's stated results include certain non-GAAP financial measures, including non-GAAP operating income/(loss), net income/(loss), weighted average shares outstanding, and net income/(loss) per share. Non-GAAP net income/(loss) excludes expenses related to stock-based compensation expense, amortization of intangible assets and transaction costs for business combinations. Non-GAAP net income/(loss) excludes these expenses as they are often excluded by other companies to help investors understand the operational performance of their business, and in the case of stock-based compensation, can be difficult to predict. The Company considers these events to be non-routine, and believes these adjustments provide useful comparative information to investors.

The Company considers these non-GAAP financial measures to be important because they provide useful measures of the operating performance of the Company and are used by the Company's management for that purpose. In addition, investors often use measures such as these to evaluate the financial performance of a company. Non-GAAP results are presented for

supplemental informational purposes only for understanding the Company's operating results. The non-GAAP results should not be considered a substitute for financial information presented in accordance with generally accepted accounting principles, and may be different from non-GAAP measures used by other companies.

A copy of this press release can be found on the Company's Investor Relations Web site at www.netsuite.com/investors. The contents of the Web site are not incorporated by reference into this press release.

NetSuite and the NetSuite logo are registered service marks of NetSuite Inc.

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NetSuite Inc. Condensed Consolidated Balance Sheets

(dollars in thousands) (unaudited)

Assets Current assets: Cash and cash equivalents \$ 123,638 \$ 97,768 Accounts receivable, net of allowances of \$589 and \$652 as of December 31, 2008 and September 30, 2009, respectively 26,675 24,975 Deferred commissions 11,362 10,205 Other current assets 2,385 3,672 Total current assets 164,061 136,620 Property and equipment, net 1,5413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 1,7824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 2,636 2,499 Other assets 2,535 3,09,81 Current liabilities 8,2893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 3,199 2,382 Total current liabilities	(unuauneu)	December 31, 2008	September 30, 2009
Cash and cash equivalents \$ 123,638 \$ 97,768 Accounts receivable, net of allowances of \$589 and \$652 as of December 31, 2008 and September 30, 2009, respectively 26,675 24,975 Deferred commissions 11,363 10,205 Other current assets 2,385 3,672 Total current assets 164,061 136,620 Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 2,636 2,469 Total assets 2,535 3,72 Liabilities and equity Current liabilities Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 9,544 85,197 Long-term liabilitie	Assets		
Accounts receivable, net of allowances of \$589 and \$652 as of December 31, 2008 and September 30, 2009, respectively 26,675 24,975 Deferred commissions 11,363 10,205 Other current assets 2,385 3,672 Total current assets 164,061 136,620 Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 2,636 2,469 Total assets 2,636 2,469 Total assets 2,636 2,469 Evaluation \$2,10,334 \$200,812 Liabilities and equity \$2,10,334 \$200,812 Current liabilities \$2,893 \$2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 3,199 2,382 <td>Current assets:</td> <td></td> <td></td>	Current assets:		
December 31, 2008 and September 30, 2009, respectively 26,675 24,975 Deferred commissions 11,363 10,205 Other current assets 2,385 3,672 Total current assets 164,061 136,620 Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 2,636 2,469 Other assets 2,636 2,0481 Total assets 2,2636 2,0481 Current liabilities 2,210,334 200,812 Liabilities and equity Current liabilities Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued expenses 5,758 4,799 Other current liabilities 90,544 85,197 Long-term liabilities 3,199 2,382 Total current liabilities 3,199 2,382 Total long-term liabilities 3,199 2,38	Cash and cash equivalents	\$ 123,638	\$ 97,768
Deferred commissions 11,363 10,205 Other current assets 2,385 3,672 Total current assets 164,061 136,620 Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 2,636 2,409 Current liabilities: 2 30,812 Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 90,544 85,197 Long-term liabilities 90,544 85,197 Long-term liabilities 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 10	Accounts receivable, net of allowances of \$589 and \$652 as of		
Other current assets 2,385 3,672 Total current assets 164,061 136,620 Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 210,334 200,812 Liabilities and equity Current liabilities Accounts payable \$2,893 \$2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 90,544 85,197 Long-term liabilities 7,204 6,066 Other long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 3,199 2,382 <	December 31, 2008 and September 30, 2009, respectively	26,675	24,975
Total current assets 164,061 136,620 Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 210,334 200,812 Liabilities and equity Current liabilities: \$2,893 \$2,149 Deferred revenue 66,667 63,461 Accounts payable \$2,893 \$2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,094 93,585 Equity: 100,947 93,585	Deferred commissions	11,363	10,205
Property and equipment, net 15,413 15,302 Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 3210,334 \$200,812 Liabilities and equity Current liabilities: Accounts payable \$2,893 \$2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,043 8,388 Total long-term liabilities 10,043 8,388 Total long-term liabilities 100,947 93,585 Equity: 107,499 Noncontrollin	Other current assets	2,385	3,672
Deferred commissions, non-current 1,688 1,044 Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 2,10334 200,812 Liabilities and equity Current liabilities: Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Total current assets	164,061	136,620
Goodwill 17,824 26,739 Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets \$210,334 \$200,812 Liabilities and equity Current liabilities: Accounts payable \$2,893 \$2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total long-term liabilities 100,947 93,585 Equity: 100,947 93,585 Equity: 200,000 100,403 8,388 Total equity 108,992 107,499 N	Property and equipment, net	15,413	15,302
Other intangible assets, net 8,712 18,638 Other assets 2,636 2,469 Total assets 210,334 200,812 Liabilities and equity Current liabilities: Accounts payable \$2,893 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 10,094 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Deferred commissions, non-current	1,688	1,044
Other assets 2,636 2,469 Total assets 200,812 Liabilities and equity Current liabilities: Accounts payable \$2,893 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 10,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Goodwill	17,824	26,739
Total assets \$ 210,334 \$ 200,812 Liabilities and equity Current liabilities: \$ 2,893 \$ 2,149 Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Other intangible assets, net	8,712	18,638
Liabilities and equity Current liabilities: Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Other assets	2,636	2,469
Current liabilities: 2,893 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 10,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Total assets	\$ 210,334	\$ 200,812
Accounts payable \$ 2,893 \$ 2,149 Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Liabilities and equity	<u> </u>	· -
Deferred revenue 66,667 63,461 Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Current liabilities:		
Accrued compensation 10,863 9,963 Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: Total current liabilities 3,199 2,382 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Accounts payable	\$ 2,893	\$ 2,149
Accrued expenses 5,758 4,799 Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: \$	Deferred revenue	66,667	63,461
Other current liabilities 4,363 4,825 Total current liabilities 90,544 85,197 Long-term liabilities: \$\$\$\$\$\$\$\$\$\$\$\$\$\$\$\$ \$0,606 \$	Accrued compensation	10,863	9,963
Total current liabilities 90,544 85,197 Long-term liabilities: 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: 8,000 107,499 NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Accrued expenses	5,758	4,799
Long-term liabilities: Deferred revenue, non-current 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Other current liabilities	4,363	4,825
Deferred revenue, non-current 7,204 6,006 Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Total current liabilities	90,544	85,197
Other long-term liabilities 3,199 2,382 Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: 8,000 107,499 NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Long-term liabilities:		
Total long-term liabilities 10,403 8,388 Total liabilities 100,947 93,585 Equity: 8,000 107,499 NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Deferred revenue, non-current	7,204	6,006
Total liabilities 100,947 93,585 Equity: 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Other long-term liabilities	3,199	2,382
Equity: NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Total long-term liabilities	10,403	8,388
NetSuite Inc. stockholders' equity 108,992 107,499 Noncontrolling interest 395 (272) Total equity 109,387 107,227	Total liabilities	100,947	93,585
Noncontrolling interest 395 (272) Total equity 109,387 107,227	Equity:		
Total equity 109,387 107,227	NetSuite Inc. stockholders' equity	108,992	107,499
	Noncontrolling interest	395	(272)
Total liabilities and equity \$ 210,334 \$ 200,812	Total equity	109,387	107,227
	Total liabilities and equity	\$ 210,334	\$ 200,812

NetSuite Inc. Condensed Consolidated Statements of Operations

(Dollars and shares in thousands, except per share amounts)

(unaudited)

	(unaudited)				
		Th	ree months end	ed	
	September 30, 2008	December 31, 2008	March 31, 2009	June 30, 2009	September 30 2009
D.					
Revenue	\$ 40,404	\$ 41,401	\$ 41,567	\$ 40,304	\$ 41,705
Cost of revenue (1)	13,733	13,069	13,035	13,556	14,493
Gross profit	26,671	28,332	28,532	26,748	27,212
Operating expenses:	·				
Product development (1)	6,056	6,926	6,788	6,770	7,369
Sales and marketing (1)	20,221	19,516	18,797	18,264	19,478
General and administrative (1)	6,426	6,766	6,910	6,717	8,323
Total operating expenses	32,703	33,208	32,495	31,751	35,170
Operating loss	(6,032)	(4,876)	(3,963)	(5,003)	(7,958)
Other income / (expenses) and income taxes, net	(411)	166	17	(169)	(318)
Net loss	(6,443)	(4,710)	(3,946)	(5,172)	(8,276)
Less: Net loss attributable to the					
noncontrolling interest	201	245	201	182	247
Net loss attributable to NetSuite Inc.	\$ (6,242)	\$ (4,465)	\$ (3,745)	\$ (4,990)	\$ (8,029)
Net loss per share attributable to NetSuite Inc. common					
shareholders	\$ (0.10)	\$ (0.07)	\$ (0.06)	\$ (0.08)	\$ (0.13)
Weighted average number of shares used in					
computing net loss per common share	60,436	60,838	61,248	61,853	62,100

⁽¹⁾ Includes stock-based compensation expense, amortization of intangible assets and transaction costs for business combinations as follows:

		TR	ıree m	onths ende	ed					
	Septem	iber 30,	Dece	mber 31,	Ma	rch 31,	Ju	ne 30,	Sept	ember 30
	2008		2008		2009		2009		2009	
Cost of revenue	\$	1,113	\$	1,056	\$	1,044	\$	1,238	\$	1,373
Product development		1,147		1,451		1,350		1,443		1,709
Sales and marketing	1	1,234		1,239		1,204		1,462		2,242
General and administrative		1,048		1,253		1,155		1,534	_	3,053
Total stock-based compensation expense,										
amortization of intangible assets and										
transaction costs for business combinations	\$ 4	4,542	\$	4,999	\$	4,753	\$	5,677	\$	8,377

NetSuite Inc. Non-GAAP Condensed Consolidated Statements of Operations

(Dollars and shares in thousands, except per share amounts)

(unaudited)

	Three months ended							
	September 30,	December 31,	March 31,	June 30,	September 30,			
	2008	2008	2009	2009	2009			
Revenue	\$ 40,404	\$ 41,401	\$ 41,567	\$ 40,304	\$ 41,705			
Cost of revenue (1)	12,620	12,013	11,991	12,318	13,120			
Gross profit	27,784	29,388	29,576	27,986	28,585			
Operating expenses:					<u> </u>			
Product development (1)	4,909	5,475	5,438	5,327	5,660			
Sales and marketing (1)	18,987	18,277	17,593	16,802	17,236			
General and administrative (1)	5,378	5,513	5,755	5,183	5,270			
Total operating expenses	29,274	29,265	28,786	27,312	28,166			
Operating income / (loss)	(1,490)	123	790	674	419			
Other income / (expenses) and income taxes, net	(411)	166	17	(169)	(318)			
Net income (loss)	(1,901)	289	807	505	101			
Less: Net loss attributable to the								
noncontrolling interest	201	245	201	182	247			
Net income / (loss) attributable to NetSuite Inc.	\$ (1,700)	\$ 534	\$ 1,008	\$ 687	\$ 348			
Net income / (loss) per share attributable to NetSuite Inc.								
common shareholders	\$ (0.03)	\$ 0.01	\$ 0.02	\$ 0.01	\$ 0.01			
Weighted average number of shares used in								
computing net income / (loss) per common share	60,436	63,814	63,958	64,373	64,974			

⁽¹⁾ Excludes stock-based compensation expense, amortization of intangible assets and transaction costs for business combinations as follows:

	Three months ended									
	Septe	ember 30,	Dece	mber 31,	Ma	ırch 31,	Ju	ne 30,	Septe	ember 30,
	2008		2008		2009		2009			2009
Cost of revenue	\$	1,113	\$	1,056	\$	1,044	\$	1,238	\$	1,373
Product development		1,147		1,451		1,350		1,443		1,709
Sales and marketing		1,234		1,239		1,204		1,462		2,242
General and administrative		1,048		1,253		1,155		1,534		3,053
Total stock-based compensation expense,										
amortization of intangible assets and										
transaction costs for business combinations	\$	4,542	\$	4,999	\$	4,753	\$	5,677	\$	8,377

NetSuite Inc. Reconciliation of Net Loss Per Share to Non-GAAP Net Income / (Loss) Per Share

(Dollars and shares in thousands, except per share amounts) (unaudited)

	Three months ended							
	September 30, 2008	December 31, 2008	March 31, 2009	June 30, 2009	September 30, 2009			
Numerator:								
Reconciliation between GAAP and non-GAAP net loss:								
Net loss attributable to NetSuite Inc.	\$ (6,242)	\$ (4,465)	\$ (3,745)	\$ (4,990)	\$ (8,029)			
Reversal of stock-based compensation expense,								
amortization of intangible assets and transaction								
costs for business combinations (a)	4,542	4,999	4,753	5,677	8,377			
Non-GAAP net income / (loss) attributable to:								
NetSuite Inc.	\$ (1,700)	\$ 534	\$ 1,008	\$ 687	\$ 348			
Denominator:								
Reconciliation between GAAP and non-GAAP								
weighted average shares used in computing basic								
and diluted net income / (loss) per common share:								
Weighted average number of shares used in								
computing net loss per common share	60,436	60,838	61,248	61,853	62,100			
Effect of dilutive securities (stock options,								
restricted stock awards and warrants) (b)		2,976	2,710	2,520	2,874			
Non-GAAP weighted average shares used in								
computing non-GAAP net income / (loss)								
per common share	60,436	63,814	63,958	64,373	64,974			
GAAP net loss per share attributable to NetSuite Inc.								
common shareholders	\$ (0.10)	\$ (0.07)	\$ (0.06)	\$ (0.08)	\$ (0.13)			
Non-GAAP net income / (loss) per share attributable								
to NetSuite Inc. common shareholders	\$ (0.03)	\$ 0.01	\$ 0.02	\$ 0.01	\$ 0.01			

Use of Non-GAAP Financial Measures

To supplement our condensed consolidated financial statements presented on a GAAP basis, NetSuite uses non-GAAP measures of net income / (loss), weighted average shares outstanding and net income / (loss) per share, which are adjusted to exclude stock-based compensation expense, amortization of acquisition-related intangible assets and transaction costs for business combinations to include dilutive shares where applicable. We believe these adjustments are appropriate to enhance an overall understanding of our past financial performance and also our prospects for the future. These adjustments to our current period GAAP results are made with the intent of providing both management and investors a more complete understanding of NetSuite's underlying operating results and trends and our marketplace performance. The non-GAAP results are an indication of our baseline performance that are considered by management for the purpose of making operational decisions. In addition, these non-GAAP results are the primary indicators management uses as a basis for our planning and forecasting of future periods. The presentation of this additional information is not meant to be considered in isolation or as a substitute for net loss or basic and diluted net loss per share prepared in accordance with generally accepted accounting principles in the United States. Non-GAAP financial measures are not based on a comprehensive set of accounting rules or principles and are subject to limitations.

- (a) Stock-based compensation is a non-cash expense accounted for in accordance with Statement of Financial Accounting Standards No. 123(R) for options granted after January 1, 2006, and Accounting Principles Board Opinion No. 25 for options granted before January 1, 2006. Amortization of intangible assets and transaction costs related to business combinations resulted principally from mergers and acquisitions. While a large component of our expense in certain periods, we believe investors may want to exclude the effects of these items in order to compare our financial performance with that of other companies and between time periods.
- (b) These securities are anti-dilutive on a GAAP basis as a result of the Company's net loss, but are considered dilutive on a non-GAAP basis in periods where the Company has reported positive non-GAAP earnings.

NetSuite Inc.

Condensed Consolidated Statements of Cash Flows

(dollars in thousands) (unaudited)

Cash flows from operating activities 3008 2009 Cash flows from operating activities 10,1399 \$ (16,764) Adjustments to reconcile net loss to net cash provided by / (used in) 5 (11,399) \$ (16,764) Adjustments to reconcile net loss to net cash provided by / (used in) 5 (21,338) \$ (2,113) Depreciation and amortization 3,823 \$ (2,113) Amortization of other intangible assets 967 2,413 Provision for accounts receivable allowances 507 1,309 Stock-based compensation 7,411 14,315 Amortization of deferred commissions 17,112 14,719 Loss on disposal of property and equipment 43 33 Noncontrolling interests (851) (629) Changes in operating assets and liabilities, net of acquired assets and liabilities. (851) (12,913) Ober accounts receivable (4,410) 1,766 Accounts passets (342) (12,913) Other current assets (342) (12,913) Other current liabilities (342) (2,119) Accrued compensation 28 <th></th> <th colspan="4">Nine months ended</th>		Nine months ended			
Cash flows from operating activities: \$ (11,399) \$ (16,764) Net loss attributable to NetSuite Inc. \$ (11,399) \$ (16,764) Adjustments to reconcile net loss to net cash provided by / (used in) operating activities: Secondary (13,104) \$ (11,399) \$ (16,764) Depreciation and amortization 3,823 5,171 \$ (2,413) \$ (2,413) Amortization of other intangible assets 967 2,413 \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,413) \$ (2,411) \$ (2,4		September 30,			
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Amortization of deferred commissions 17,112 14,719 Loss on disposal of property and equipment 43 33 Noncontrolling interests (851) (629) Changes in operating assets and liabilities, net of acquired assets and liabilities: 851 (851) Accounts receivable (4,410) 1,766 1,766 Deferred commissions (15,242) (12,913) Other current assets (366) (1,211) Other assets (342) 198 Accounts payable (285) (574) Accrued compensation 926 (1,179) Deferred revenue (800) (4,992) Other current liabilities (972) (218) Other long-term liabilities (972) (218) Net cash provided by / (used in) operating activities 186 (241) Net cash provided by / (used in) operating activities 18 - Proceeds from disposal of property and equipment 18 - Purchases of property and equipment (4,496) (4,113) Capitalized internal use software		507		1,309	
Loss on disposal of property and equipment 43 33 Noncontrolling interests (851) (629) Changes in operating assets and liabilities, net of acquired assets and liabilities: 8651) (629) Accounts receivable (4,410) 1,766 Deferred commissions (15,242) (12,913) Other current assets (366) (1,211) Other assets (342) 198 Accounts payable (285) (574) Accrued compensation 926 (1,179) Deferred revenue (800) (4,992) Other long-term liabilities (800) (4,992) Other long-term liabilities (87) (218) Other long-term liabilities (800) (4,992) Cash flows from investing activities: 188 2 Proceeds from disposal of property and equipment 18 - Purchases of property and equipment (4,496) (4,113) Capitalized internal use software (184) (188) Advances on line of credit - (70) Bus	Stock-based compensation	7,411		14,335	
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Accounts payable (285) (574) Accrued compensation 926 (1,179) Deferred revenue (800) (4,992) Other current liabilities (972) (218) Other long-term liabilities 186 (241) Net cash provided by / (used in) operating activities (3,692) 1,223 Cash flows from investing activities: ** Proceeds from disposal of property and equipment 18 - Purchases of property and equipment (4,496) (4,113) Capitalized internal use software (184) (188) Advances on line of credit - (70) Business combinations, net of cash received (28,221) (21,930) Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897	Other current assets	(366)		(1,211)	
Accrued compensation 926 (1,179) Deferred revenue (800) (4,992) Other current liabilities (972) (218) Other long-term liabilities 186 (241) Net cash provided by / (used in) operating activities (3,692) 1,223 Cash flows from investing activities: The purchases of property and equipment 18 - Purchases of property and equipment (4,496) (4,113) Capitalized internal use software (184) (188) Advances on line of credit - (70) Business combinations, net of cash received (28,221) (21,930) Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities: (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897 715 Net cash used in financing activities (235) (476)	Other assets	(342)		198	
Deferred revenue (800) (4,992) Other current liabilities (972) (218) Other long-term liabilities 186 (241) Net cash provided by / (used in) operating activities (3,692) 1,223 Cash flows from investing activities: 18 - Proceeds from disposal of property and equipment (4,496) (4,113) Capitalized internal use software (184) (188) Advances on line of credit - (70) Business combinations, net of cash received (28,221) (21,930) Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities: (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897 715 Net cash used in financing activities (235) (476) Effect of exchange rate changes on cash and cash equivalents 438 (41) <t< td=""><td>Accounts payable</td><td>(285)</td><td></td><td>(574)</td></t<>	Accounts payable	(285)		(574)	
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Net cash provided by / (used in) operating activities (3,692) 1,223 Cash flows from investing activities: 18 - Proceeds from disposal of property and equipment (4,496) (4,113) Capitalized internal use software (184) (188) Advances on line of credit - (70) Business combinations, net of cash received (28,221) (21,930) Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities: (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897 715 Net cash used in financing activities (235) (476) Effect of exchange rate changes on cash and cash equivalents 438 (41) Net change in cash and cash equivalents (36,372) (25,870) Cash and cash equivalents at beginning of period 169,408 123,638	Other current liabilities	(972)		(218)	
Cash flows from investing activities: 18 - Proceeds from disposal of property and equipment (4,496) (4,113) Purchases of property and equipment (184) (188) Capitalized internal use software (184) (188) Advances on line of credit - (70) Business combinations, net of cash received (28,221) (21,930) Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities: (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897 715 Net cash used in financing activities (235) (476) Effect of exchange rate changes on cash and cash equivalents 438 (41) Net change in cash and cash equivalents (36,372) (25,870) Cash and cash equivalents at beginning of period 169,408 123,638	Other long-term liabilities	 186		(241)	
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Business combinations, net of cash received (28,221) (21,930) Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities: - (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897 715 Net cash used in financing activities (235) (476) Effect of exchange rate changes on cash and cash equivalents 438 (41) Net change in cash and cash equivalents (36,372) (25,870) Cash and cash equivalents at beginning of period 169,408 123,638	Capitalized internal use software	(184)		(188)	
Acquisition of other intangible assets - (275) Net cash used in investing activities (32,883) (26,576) Cash flows from financing activities: - (950) - Payment of stock offering costs (950) - Payments under capital leases and long-term debt (1,182) (1,191) Proceeds from issuance of common stock 1,897 715 Net cash used in financing activities (235) (476) Effect of exchange rate changes on cash and cash equivalents 438 (41) Net change in cash and cash equivalents (36,372) (25,870) Cash and cash equivalents at beginning of period 169,408 123,638		-			
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Cash and cash equivalents at end of period \$\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	Cash and cash equivalents at end of period	\$ 133,036	\$	97,768	